

## Board of Directors

### Lloyd J. Austin III

General, U.S. Army (Ret.)  
and former Commander of  
U.S. Central Command  
*(Military Leadership)*

### Diane M. Bryant

Technology Industry Executive  
*(Technology and Innovation)*

### John V. Faraci

Retired Chairman &  
Chief Executive Officer  
International Paper  
*(Paper, Packaging and Distribution)*

### Jean-Pierre Garnier

Chairman  
Idorsia Pharmaceuticals Ltd.  
*(Biopharmaceuticals)*

### Gregory J. Hayes

Chairman & CEO  
United Technologies Corp.  
*(Diversified Manufacturer)*

### Christopher J. Kearney

Retired Chairman  
SPX FLOW, Inc.  
*(Industrial Equipment)*

### Ellen J. Kullman

Lead Director  
Retired Chair & Chief Executive Officer  
E. I. du Pont de Nemours and Company  
*(Diversified Chemicals and Materials)*

### Marshall O. Larsen

Retired Chairman, President &  
Chief Executive Officer  
Goodrich Corporation  
*(Aerospace and Defense Systems  
and Services)*

### Harold W. McGraw III

Chairman Emeritus  
S&P Global Inc.  
*(formerly McGraw Hill Financial, Inc.)  
(Ratings, Benchmarks and Analytics  
for Financial Markets)*

### Margaret (Meghan) L. O'Sullivan

Professor  
Harvard University Kennedy School  
*(Higher Education)*

### Denise L. Ramos

Retired Chief Executive Officer  
ITT Inc.  
*(Diversified Manufacturer)*

### Fredric G. Reynolds

Retired Executive Vice President &  
Chief Financial Officer  
CBS Corporation  
*(Media)*

### Brian C. Rogers

Non-Executive Chairman  
T. Rowe Price Group, Inc.  
*(Investment Management)*

### Christine Todd Whitman

President  
The Whitman Strategy Group  
*(Environment and Public Policy Consulting)*  
Former EPA Administrator  
Former Governor of New Jersey

## COMMITTEES

### Audit Committee

Fredric G. Reynolds, Chair  
Lloyd J. Austin III  
Diane M. Bryant  
Christopher J. Kearney  
Margaret (Meghan) L. O'Sullivan  
Denise L. Ramos

### Compensation Committee

Jean-Pierre Garnier, Chair  
John V. Faraci  
Ellen J. Kullman  
Harold W. McGraw III  
Denise L. Ramos  
Brian C. Rogers

### Committee on Governance and Public Policy

Brian C. Rogers, Chair  
Lloyd J. Austin III  
Jean-Pierre Garnier  
Marshall O. Larsen  
Harold W. McGraw III  
Margaret (Meghan) L. O'Sullivan  
Christine Todd Whitman

### Executive Committee

Gregory J. Hayes, Chair  
John V. Faraci  
Jean-Pierre Garnier  
Ellen J. Kullman

### Finance Committee

John V. Faraci, Chair  
Diane M. Bryant  
Gregory J. Hayes  
Christopher J. Kearney  
Ellen J. Kullman  
Marshall O. Larsen  
Fredric G. Reynolds  
Christine Todd Whitman